

**MINUTES OF THE MEETING  
OF THE BOARD OF DIRECTORS OF  
Eastern Oregon Coordinated Care Organization, LLC  
(EOCCO)**

**October 16, 2023  
Pendleton Convention Center  
1601 Westgate Pendleton, OR 97801  
And Teleconference**

<b>BOARD MEMBERS PRESENT:</b>	Robin Richardson, Jeremy Davis, Harold Geller, Christy Trotter, Dr. Renee Grandi, Karen Wheeler, Cam Marlowe, Christopher Zadeh, Lannie Checketts, Oceana Gonzales-Banuelos, Alisha Lundgren. Diana Elledge, James Williams, Chris Siegner and Dr. Curtis Peters.
<b>OTHERS PRESENT:</b>	Dave Evans, Sean Jessup, Dr. Yale Popowich, Kayla Jones, Summer Prantl Nudelman, Courtney Valenzuela, Audrey Thomas, Joe Greenman, Dr. Holly Jo Hodges, Nick Gross, and Mikayla Briare, ODS Community Health; Dr. Chuck Hofmann, EOCCO clinical consultant; Ken Hart, Valley Family Health Care; Bob Seymour, Grande Ronde Hospital; Charlie Tveit, Lake District Hospital; Yami Gonzalez Perez, OHA Innovator Agent; Ari Wagner, GOBHI; Dennis Burke, EOCCO Consultant, Dan Grigg Wallowa Memorial Hospital. Paul McGinnis, Dina Ellwanger, Nic Powers, Kimberly Lindsey, Priscilla Garcia, John Shafer, Martha Snow, Kerry Plunkett, Jody Warnock, Catherine White, Shantay Jett, Kelly Payan.
<b>WELCOME AND INTRODUCTION:</b>	Mr. Richardson welcomed everyone and requested that EOCCO Board members and invited guests introduce themselves.
<b>CALL TO ORDER:</b>	Mr. Richardson called the meeting to order.
<b>EOCCO BOARD MEMBER APPOINTMENT:</b>	Mr. Richardson introduced Mr. Cam Marlowe, CEO of the Blue Mountain Hospital District and indicated that Mr. Marlowe has been identified as a qualified EOCCO board member to represent the county hospital districts in EOCCO’s service area. <b>Upon a motion by Dr. Grandi and seconded by Mr. Davis, the Board unanimously appointed Mr. Marlow to the EOCCO Board of Directors.</b>
<b>APPROVAL OF MINUTES:</b>	<b>Upon a motion by Ms. Elledge and seconded by Mr. Geller, the Board unanimously approved the minutes of the meeting of the Board of June 5, 2023,</b>

	<b>a copy of which was provided to the Board in advance of the meeting.</b>
<b>EOCCO SUMMIT:</b>	Mr. Jessup and Dr. Holly Jo Hodges presented to the board a short recap of the recently held EOCCO Summit. Summit topics included behavioral health, Social Determinants of Health, integration of dental care into primary care, and workforce burnout.
<b>OHA PROGRAM UPDATES:</b>	Ms. Gonzalez Perez began her OHA update to the board by providing a status report on the Medicaid redetermination process. OHA’s goal has been to adopt renewal approaches to offer Oregonians options to maintain healthcare access. The EOCCO service area has had a high reverification response rate. EOCCO has been proactive and has helped OHA to support members and promote a high response rate. Wheeler County is the only county with a lower response rate. Mr. Geller asked about EOCCO’s tracking of membership reduction. Mr. Jessup indicated that this month is the first time we have seen a numerical decline in membership. Next M. Gonzalez Perez provided an update on the OHA 1115 waiver. The waiver features federal approval of continuous eligibility for select populations. The waiver also includes funding for health-related social needs services linked to grants for eligible housing supports, nutrition supports, climate supports, and outreach & engagement. Mr. Richardson asked whether the grant application criteria had been developed. Ms. Gonzalez Perez indicated with roughly \$1 billion in total funding for these various grants, the application criteria is a work in progress. The Governor’s office has approved a population sequencing for issuing grants for HRSN services with climate services identified for phase one at the start of 2024. Ms. Gonzalez Perez concluded by sharing that the Basic Health Program blueprint has been officially approved by the Oregon Health Policy Board and submitted to CMS for federal approval and still hopes for a July 2024 program launch date.
<b>EOCCO LCHP/CAC UPDATES:</b>	Ms. Wagner began by outlining the LCHP staffing resource for each EOCCO county. Each county has a LCHP that coordinates with the EOCCO CAC. Mr. Jessup asked if Ms. Wagner thinks the LCHP structure is working well. Ms. Gonzales-Banuelos indicated that sometimes members refrain from voicing issues due to perceived authority hierarchy with plan reps and physicians attending meetings. The routine nature of

	<p>the meetings helps foster discussion. Ms. Elledge added that she believes that having separate CAC and LCHPs has increased the effectiveness of these groups. Commissioner Williams thanked GOBHI for making the LCHP effective for the local partnership. Mr. Williams would like to see greater participation of county commissioners with EOCCO and the LCHPs.</p>
<p><b>CEO UPDATES:</b></p>	<p>Mr. Jessup began this update with a short overview of the financial results of CCOs across Oregon. This update is partly a result of some media reports on CCO financial strength as a result of questions about CCOs reported financial reserves. Reserves have grown in recent years. 2022 CCO profit margins were on the higher end of historical performance overall. EOCCO was among the lower profit margin CCOs. In response to the interest in this issue, Governor Kotek asked for a meeting with CCOs. At the meeting, Governor Kotek made a \$25M request to CCOs to invest in statewide Behavioral Health initiatives. This would be a contribution made collectively by all CCOs and the proceeds would be spent based on collaborative recommendations from stakeholders including the CCOs. EOCCO’s imputed share of the contribution is \$1.4 million and board approval is required to designate EOCCO funds for this purpose. <b>Upon a motion by Ms. Wheeler and seconded by Mr. Zadeh, the Board unanimously approved contributing \$1,414,529 to the requested CCO contribution requested by Governor Kotek for Behavioral Health Investments.</b> Mr. Jessup concluded his presentation by sharing EOCCO’s role in securing Oregon’s adoption of an AgriStress helpline. Thanks to legislation promoted by EOCCO, there is an initial endowment of \$300k for OSU Extension to implement a helpline. EOCCO and Roundhouse Foundation's contributions are instrumental in activating the line for use by Oregonians in the first year. This resource provides crisis specialists who have extra training to know the culture, values, stressors, and lived experiences of agriculture, forestry, and fishing workers. In addition, crisis specialists have access to a state-specific curated database of agricultural and health resources.</p>
<p><b>UNITE US UPDATES:</b></p>	<p>Ms. Briare provided an update on the work that Unite Us provides to EOCCO as a Community Information Exchange (CIE) tool that connects health care and social service providers through a shared technology</p>

	<p>platform to deliver integrated whole-person care. EOCCO has joined the Unite Us Connect Oregon network forming a statewide network. Unite Us will expand its support services as a result of being recognized as Oregon’s statewide CIE.</p>
<p><b>EOCCO HEALTH EQUITY PLAN UPDATES:</b></p>	<p>Ms. Valenzuela provided an update on EOCCO’s plan to advance health equity. Annual submission is required to update OHA on CCO’s progress towards achieving projects outlined in respective Health Equity Plans. EOCCO is using OHA’s 2023 plan feedback to inform new strategies for our year four HEP.</p>
<p><b>FINANCIAL UPDATE:</b></p>	<p>Mr. Evans first provided an overview of EOCCO’s investment portfolio. Of focus now is that EOCCO owns roughly \$40 million in bonds. Mr. Evans described a proposal for EOCCO to sell its current bonds at a loss (roughly \$500,000) to use the proceeds to be reinvested back into ABS, Corporate bonds, taxable municipals, and Treasury notes according to the Investment Policy Statement. These newly purchased securities would carry significantly higher yields. <b>Upon a motion by Mr. Davis and seconded by Mr. Zadeh, the Board unanimously approved the bond interest rate strategy selling \$6 million in of EOCCO’s bonds.</b> Next, Mr. Evans requested a motion to approve EOCCO investment transactions for Q3 2023. <b>Upon a motion by Ms. Elledge and seconded by Mr. Checketts, the Board unanimously approved EOCCO’s investment transaction for Q3 2023.</b> Mr. Evans next addressed EOCCO’s current financial results. Revenues have increased 9%, primarily driven by the increase in membership which has increased from 546,604 member months to 584,097 member months (7.4%). This is in contrast to EOCCO’s loss ratio, which is approximately 1.4% higher in the current year. We have seen the claims trend increase over the past couple of years. Finally, Mr. Evans announced the names of EOCCO’s independent financial and actuarial audit appointments. <b>Upon a motion by Ms. Wheeler and seconded by Dr. Grandi, the Board unanimously appointed Deloitte &amp; Touche, James Oliver (Seattle, WA) as EOCCO independent financial auditor. Upon a motion by Dr. Grandi and seconded by Mr. Zadeh, the Board unanimously appointed Deloitte &amp; Touche, Kumar</b></p>

	<b>Kanisan (Chicago, IL) as EOCCO independent actuarial auditor.</b>
<b>2022 EOCCO STATE FINANCIAL EXAM UPDATE:</b>	Mr. Evans provided an overview of EOCCO's participation in the 2022 CCO financial Audit which started in early 2023. The audit is still in process. No major concerns have been identified to date.
<b>FINAL 2022/2023 SHARED SAVINGS MODEL RESULTS:</b>	Mr. Jessup provided an update on EOCCO's shared savings model performance. Claims incurred resulted in a shared savings surplus in excess of \$26 million.
<b>2022 QUALITY MEASURE RESULTS AND QUALITY DISTRIBUTION SUBCOMMITTEE RECOMMENDATIONS:</b>	Ms. Prantl Nudelman provided an overview of EOCCO's quality measure performance results. EOCCO met its target goals in the majority of incentive measure target levels. In several categories where the final rate did not reach the target, EOCCO was close to meeting the target. For 2022 EOCCO once again earned 100% of its quality measure funding. Next, Dr. Hoffman began a presentation on the 2022 Quality Distribution Subcommittee recommendations. The Subcommittee met in August to develop recommendations for spending 2022 quality funding that was earned and is available for allocation, over \$19 million. Dr. Hoffman provided the line item recommendations of quality funding recommendations on p. 68 of the EOCCO Board Meeting Presentations circulated to the board in advance of the meeting. This slide was presented by Dr. Hoffman with a narrative description related to each category of spending. <b>Upon a motion by Ms. Ellidge and seconded by Ms. Wheeler, the Board unanimously approved the 2022 Quality Distribution Subcommittee recommendations for spending Quality Fund revenue.</b>
<b>2024 CBIR RECOMMENDATIONS:</b>	Dr. Hoffman turned next to providing an overview of 2024 Community Benefit Initiative Reinvestments (CBIR) funding recommendations. If the board approves the recommendations today, awards can be circulated by the end of the calendar year before the beginning of the 2024 CBIR project period. Dr. Hoffman next relayed the transformation CBIR grant categories and shared the number of grant applications submitted for 2024 – applications for 2024 grants nearly doubled from the year previous. Dr. Hoffman next presented a series of slides outlining the funding recommendations by grant category on p. 76-87 of the EOCCO Board Meeting Presentations circulated to the board in advance of the meeting. These slides were

	presented by Dr. Hoffman with a narrative description associated with each category of spending. <b>Upon a motion by Ms. Lundgren and seconded by Ms. Ellidge, the Board unanimously approved the 2024 CBIR grant committee recommendations.</b>
<b>PUBLIC COMMENT:</b>	Mr. Richardson invited public comment and there was none. Various board members offered final comments on the meeting that revolved around gratitude and approval for EOCCO's ongoing commitment to making substantial investments in improving the health of the communities where it provides services.
<b>ADJOURN:</b>	There being no further business, the meeting was adjourned at 3:14 PM

*Thomas J. Bekke*

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Secretary